

# THE GENERATIVE AI IMPACT

---

REFRAMING  
INNOVATION IN  
SOCIETY 5.0

---

EDITED BY

ANTONIO CRUPI

LUCA MARINELLI

EMANUELE CACCIATORE



# **The Generative AI Impact**

# EMERALD STUDIES IN SUSTAINABLE INNOVATION MANAGEMENT

**Series Editors: Vincenzo Corvello, University of Messina, Italy; Orlando Troisi, University of Salerno, Italy**

Innovation management aims to drive a repeatable, sustainable innovation process within an organization. Such initiatives focus on disruptive or step changes that transform businesses in a significant way. *Emerald Studies in Sustainable Innovation Management* considers innovation management from an interdisciplinary perspective: technological (such as digitalization) and environmental (such as green transition, energy, transportation, etc.) elements, as well as unexpected pandemics and wars that challenge innovation in both concept and practice. Volumes in this series explore scientific developments to provide new innovation principles to overcome turbulent environments, uncertainty, sustainability issues, and outdated technology.

## **Forthcoming Titles**

Frugal Innovations, Eco-Innovations, and AI Innovations in Modern Small Businesses

*Edited by Timi Olubiyi, Leena Fukey, Muktar Hero M. Itai, Kittisak Jermisittiparsert, and Balraj Verma*

# **The Generative AI Impact: Reframing Innovation in Society 5.0**

EDITED BY

**ANTONIO CRUPI**

*University of Messina, Italy*

**LUCA MARINELLI**

*Marche Polytechnic University, Italy*

AND

**EMANUELE CACCIATORE**

*Engineering Group, Italy*



United Kingdom – North America – Japan – India – Malaysia – China

Emerald Publishing Limited  
Emerald Publishing, Floor 5, Northspring, 21-23 Wellington Street, Leeds LS1 4DL

First edition 2025

Editorial matter and selection © 2025 Antonio Crupi, Luca Marinelli and Emanuele Cacciatore.  
Individual chapters © 2025 The authors.  
Published under exclusive licence by Emerald Publishing Limited.

**Reprints and permissions service**

Contact: [www.copyright.com](http://www.copyright.com)

No part of this book may be reproduced, stored in a retrieval system, transmitted in any form or by any means electronic, mechanical, photocopying, recording or otherwise without either the prior written permission of the publisher or a licence permitting restricted copying issued in the UK by The Copyright Licensing Agency and in the USA by The Copyright Clearance Center. Any opinions expressed in the chapters are those of the authors. Whilst Emerald makes every effort to ensure the quality and accuracy of its content, Emerald makes no representation implied or otherwise, as to the chapters' suitability and application and disclaims any warranties, express or implied, to their use.

**British Library Cataloguing in Publication Data**

A catalogue record for this book is available from the British Library

ISBN: 978-1-83549-106-5 (Print)

ISBN: 978-1-83549-105-8 (Online)

ISBN: 978-1-83549-107-2 (Epub)



INVESTOR IN PEOPLE

# Contents

About the Editors	<i>ix</i>
About the Contributors	<i>xi</i>
<b>Introduction to Generative AI and Its Applications</b>	
<b>Chapter 1 Generative AI and Society 5.0: Enabling a Collaborative, Inclusive Future</b>	<b>3</b>
<i>Antonio Crupi, Luca Marinelli and Emanuele Cacciatore</i>	
<b>Chapter 2 Exploring the Research Landscape of Generative AI: A Bibliometric and Content Analysis</b>	<b>21</b>
<i>Antonio Crupi, Alessandra Costa and Andrea Amanti</i>	
<b>Chapter 3 Generative AI in the Service of Product Management: How Generative Technologies Innovate the Product Processes</b>	<b>47</b>
<i>Aron Witkowski and Andrzej Wodecki</i>	
<b>Chapter 4 Fashioning Ownership: Intellectual Property Considerations in Generative AI-Driven Fashion Design</b>	<b>71</b>
<i>Eleanor Rockett</i>	
<b>Chapter 5 Robo-Advisors: Lessons From the 2008 Financial Crisis, Emotional Intelligence Integration, and Future Research Directions</b>	<b>89</b>
<i>Sharmila V.P. and Bhartendu Singh</i>	
<b>Chapter 6 AI-Powered Beauty: Exploring AI's Potential in Society 5.0</b>	<b>103</b>
<i>Giulia Notarsanti, Giulia Nevi, Sara Bartoloni and Federica Pascucci</i>	

## Ethical Considerations in AI Integration

- Chapter 7 Ethical Challenges in GenAI Innovation Management: Discussing Within the Context of Society 5.0, the Ethical Considerations and Dilemmas Arising From Integrating GenAI Into Innovation Processes** 121

*Modupeola Adefunso Dzorka and Mawutor John Kweku Mensah*

- Chapter 8 Critical Considerations on the Ethical Implications of the Artificial Intelligence Integration in the Accounting Field** 157

*Carmelo Arena and Diego Mazzitelli*

- Chapter 9 Artificial Intelligence: A Tool of Freedom or a Device of Submission?** 167

*Marco Centorrino and Maria Laura Giacobello*

## Equity and Inclusion in AI Innovation

- Chapter 10 Equity and Inclusion in GenAI Innovation: Exploring the Challenges and Strategies for Ensuring Equitable Access to and Benefits From GenAI-Driven Innovation** 183

*V. Padmaja, P. Bhanumathi and Bishal Patangia*

- Chapter 11 Generative Artificial Intelligence, Creativity, and Innovation** 199

*Daniele Schilirò*

- Chapter 12 From Zeta to Alpha: How AI Is Transforming Generational Interactions** 213

*Giuseppe Lanfranchi, Silvia Sassi and Antonio Crupi*

## Human-Centered Innovation and Organizational Transformation

- Chapter 13 Training, Reskilling, Recruiting: The Future of Work in the Age of Generative AI** 237

*Luca Marinelli, Alessandra Cioli and Gian Luca Gregori*

<b>Chapter 14 Innovative Organizational Dynamics: Generative AI's Transformative Impact</b>	257
<i>Zhisheng Chen</i>	
<b>Chapter 15 How to Integrate AI Tools Into Emotional Marketing Strategies: Redefining Marketing Creativity</b>	275
<i>Carlotta Carucci</i>	
<b>Chapter 16 Enhancing Healthcare Knowledge With AI: Key Insights and the Strategic Framework</b>	295
<i>Giulia Nevi, Giulia Gogiali, Luca Dezi and Gianpaolo Basile</i>	
<b>Chapter 17 The Big Unlearn: Learning in the GenAI Era</b>	311
<i>Federico Vigorelli Porro and Giuseppe Lanfranchi</i>	
Index	327

This page intentionally left blank

## About the Editors

**Antonio Crupi** is an Associate Professor at the University of Messina, Italy. He is also a Research Affiliate with the Institute of Management of Sant’Anna School of Advanced Studies, Italy, and with the Strategic and Technology Innovation Management (STIM) at the Institute of Manufacturing of the University of Cambridge, UK. His research concerns open innovation, digital transformation, and intellectual property. His current research focuses on intellectual property rights systems, strategic use of intellectual property, entrepreneurial dynamics, and university–industry interactions. His works have been published in high-quality peer-reviewed journals and presented at international conferences.

**Luca Marinelli** holds a PhD in Business Administration at Università Politecnica delle Marche. He is a Researcher at the Department of Management of Università Politecnica delle Marche where he teaches as a Lecturer “Laboratory of Digital Strategy and Data Intelligence Analysis” and “Web Marketing.” As a researcher, he plays an active role in several regional innovation ecosystems in which his University is involved as actor supporting SMEs and MSMEs in managing digital transformation processes. He collaborates with organizations such as trade associations or foundations in digital marketing advisory projects dedicated to SMEs. As a scholar, his work has been published in high-ranked international journals such as *Journal of Knowledge Management*, *European Journal of Innovation Management*, *Technovation*, and *Journal of Business Research*.

**Emanuele Cacciatore** is the *Offering, Innovation and Go-to-Market Director* of Engineering Group, Italy’s largest digital technology service provider, where he is responsible for the development, innovation, and go-to-market strategy of the Group’s Digital Technologies offering portfolio. A manager with an international profile, Emanuele has held leadership roles in leading strategy consulting firms such as Bain & Company, Accenture Strategy, and Arthur D. Little and in leading global technology corporation such as Oracle. His main focus of work is on digital transformation and on the implications of digital technologies and trends, particularly AI, Big Data, Cloud, and Automation, on business and operating models of public and private companies. He is an Adjunct Professor and a member of the Corporate Advisory Board at the Rome Business School, where he teaches *Digital HR Strategy* for the International MBA Program. He is also a faculty member of EIIS – European Institute for Innovation & Sustainability – where he

has served as the Scientific Director of the Executive Program on the “Future of Work.” He writes about the future of work, technology, management, and organization for “Il Sole 24Ore” and is the author of published articles and scientific contributions on the topic of digital transformation.

## About the Contributors

**Andrea Amanti** is a doctoral candidate at the Management Department of the University of Messina. His research endeavors center on the integration of generative artificial intelligence (GenAI) in the field of Creativity and Innovation Management within the pharmaceutical sector. Specifically, his scholarly pursuits are dedicated to investigating the profound impact of GenAI on the pharmaceutical industry, particularly through an in-depth analysis of patents. By scrutinizing patent data, he seeks to elucidate the manner in which GenAI shapes and influences the development of creativity and innovation within this domain. Through rigorous empirical inquiry, he aims to contribute to the scholarly understanding of how emerging technologies such as GenAI are reshaping traditional paradigms of creativity and innovation management in the pharmaceutical context.

**Carmelo Arena** is a PhD student in Economic and Business Sciences at the University of Calabria, where he currently assists in courses related to Business Economics, Strategy and Business Policy, and Financial Statement Analysis. His primary research interests encompass family businesses, management control systems, performance measurement, corporate social responsibility, and the application of data analytics in management accounting. He has published articles in academic journals and has presented as a speaker at both national and international conferences on these topics.

**Sara Bartoloni** is an Assistant Professor at the Department of Management, Università Politecnica delle Marche (Italy) where she teaches Digital Marketing and Sustainability Management. Her research interests include social media marketing, social selling, digital transformation, and sustainability. She has published in national and international peer-reviewed journals, such as *Tech-novation*, *International Journal of Management Reviews*, *Journal of Business & Industrial Marketing*, and *Journal of Intellectual Capital*.

**Gianpaolo Basile** is an accomplished academic who serves as a Professor of Business Economics and Management Tools at Sapienza University of Rome's CORIS Department. He also holds the position of Associate Professor of Business Economics and Management at Universitas Mercatorum. He is an active member of several prestigious academic organizations, including SIMA, SIMKTG, AIDEA, and the Institute of Place Management (IPM) at Manchester Metropolitan University. His research interests focus on sustainability models

and processes, examining them from both business and community/territorial perspectives. His expertise in these areas led to his long-standing role as an advisor to the European Parliament's REGI Commission.

**P. Bhanumathi** is an Associate Professor and Head Academics at M S Ramaiah Institute of Management, Bangalore. She has qualified in UGC NET and AMT certification from AIMA and has over 20+ years of teaching and 12 years of research experience. Best Capstone Project Award 2023 on Leadership Style Prediction Using Data Science and ML models from Boston-RVCE, Bengaluru. Her research interests are AI in HR. She has four patent publications to her credit. She has published research papers in peer-reviewed journals, including UGC-listed and ABDC journals. She has a few book chapters to her credit. She has also served as a reviewer, session chair (IIM Nagpur), and one of the book's reviewers titled *Management Information System* (11th edition), authored by James O'Brien and published by Tata McGraw Hill in 2019.

**Carlotta Carucci**, after earning a degree in Modern Literature from the University of Florence, she completed a Master's in Marketing at the European School of Economics. In 2014, she founded Vanilla Marketing, a web agency specializing in digital communication for both national and international clients. An expert in emotional marketing, in 2023 she published a handbook with Apogeo (Feltrinelli Group) titled "*Emozioni al Centro: strategie di marketing emozionale per una comunicazione efficace e consapevole*" ("*Emotions at the Core: Emotional Marketing Strategies for Effective and Conscious Communication*"). She was a speaker at TEDx Ancona 2024 and is a contract professor at Alma Mater Studiorum – University of Bologna. For over 10 years, she has also been involved in executive education, working with events, schools, academies, and companies. She is the creator and host of the podcast Vanilla Small Talks.

**Marco Centorrino** teaches Sociology of Communication at the University of Messina. Recently, together with A. Romeo, he authored *Digital Media: The Construction of Social Relations* (Franco Angeli, 2023) and edited the publication *Sociology of Communication: Theories, Concepts, Tools* (Mondadori, 2021). Among his most recent publications are: *In Search of Smell in the Metaverse: Cyber-Physical Systems and Digital Scent Technology* (with J. Condemni, *Sociétés*, 2024), *Is Health a (Video) Game? The Gamification of Health and Fitness Apps* (with C. Ferrigno, *Sociology of Communication*, 2023), *The Artwork in the Era of Its Colonization: The Risks of the Metaverse* (with L. Di Paola, *Im@go*, 2022); *The Pandemic and Its 'Delta Variant' in the Era of Covid: From War Metaphor to Hypocritical Communication* (*Mediascapes Journal*, 2022). He is also the author of numerous essays dedicated to new technologies and their impact on social practices.

**Zhisheng Chen** is a Researcher in the Department of Economics and Management at Nanjing University of Aeronautics and Astronautics. He focuses on technology innovation, business management, and human resource studies. He is dedicated to exploring how technological advancements impact corporate strategies and

human resource allocations, as well as the long-term effects of these changes on competitive business positioning and organizational structures.

**Alessandra Cioli** is a PhD student at the Management Department, Università Politecnica delle Marche. The focus of her research is on the integration of GenAI within the marketing function, aiming to explore the antecedents to implementation and the various areas of application. Given the complexity and multidisciplinary nature of the topic, she is engaging with issues that allow for an in-depth analysis of the evolving human-machine relationship. Specifically, her research examines the impact of GenAI on the workforce, analyzing changes in the skills required of employees and identifying the main strategies for professional retraining adopted by companies in response to these developments.

**Alessandra Costa** is an Assistant Professor at the University of Messina, Italy. She is also a Research Affiliate with the I.E.M.E.S.T. She received a PhD in Economics, Management, and Statistics from the University of Messina. Her main research interest is in the field of innovation, especially in small- and medium-sized companies, with a particular focus on twin transition, digitalization and technological innovations, entrepreneurship and open innovation, as well as in strategic use of intellectual property and technology transfer. Her studies have been published in journals and books and presented at national and international conferences.

**Luca Dezi** is a Full Professor in Economics and Business Management at the Sapienza University of Rome as well as a Lecturer in master and executive courses at the LUISS Business School. A Chartered Accountant and Auditor, he has published numerous scientific articles on *Innovation Management and Strategic Business Management*. He is a Guest Editor for international journals and actively participates as manager and component in national and international research projects in the fields of health and management.

**Modupeola Adefunso Dzorka** is a Ghanaian from the University of Professional Studies, Accra, Ghana, West Africa. She is a Lecturer at the university mentioned above, teaching regular courses such as Business Finance, Research Methods and Investment and Portfolio Management. She is also a PhD student in Accounting at the same university, and her research interests are to explore in totality various impacts of generative AI on accounting, auditing and other fields such as innovation and innovation management for business sustainability and competitive edge creation.

**Maria Laura Giacobello**, graduate in Philosophy and Law, PhD in Methodologies of Philosophy, is an Associate Professor of Moral Philosophy at the Department of Ancient and Modern Civilizations, University of Messina. Research topics: anti-reductionist epistemology and ethical complexity; the relationship between ethics and economics; the original concept of global bioethics; ethical questions raised by the impact of new digital technologies on the human condition.

**Giulia Gogiali** is a PhD candidate in Marketing at the Department of Communication and Social Research (CoRis) at the University of Rome La Sapienza.

Her main research interests include the healthcare sector and the application of AI to enhance the quality of life for older adults, with a focus on technological innovation and user experience practices. She explores how AI can be integrated into healthcare services to optimize outcomes for users. She is also a member of the Lazio Order of Journalists, adding a communicative dimension to her academic path.

**Gian Luca Gregori** is a Rector of Università Politecnica delle Marche and a Professor of Marketing and Management. His research interests include marketing and business management, entrepreneurship, and small business development. He has published in *Technovation*, *Industrial Marketing Management*, and *Journal of Business and Industrial Marketing*.

**Mawutor John Kweku Mensah** is a Ghanaian from the University of Professional Studies, Accra, Ghana, West Africa. He is an Associate Professor of Accounting and is currently the Vice-Chancellor of the University of Professional Studies, Accra, Ghana, West Africa. He has individually written various accounting articles and collaborated with others, especially in finance. His research interests are leveraging technology for human knowledge advancement, innovation and innovation management, accounting and financial reporting reformation and development.

**Giuseppe Lanfranchi** is a PhD Student in Innovation and Technology Management at the Department of Economics, Università di Messina, where he is also an Adjunct Professor of Business Management. He holds a graduation in Business Economics with a specialization in Marketing and Management and has a rich tapestry of professional experiences that have shaped his journey. Over the years, Giuseppe has delved deep into various roles, from steering digital marketing campaigns in the sports sector to pioneering innovative business development strategies. His passion for continuous learning and growth led him to the University of Messina, where Giuseppe is channeling his focus on research, innovation management, digital technologies, and sustainability, aiming to bridge the gap between academic insights and real-world applications. With a keen eye on the future, Giuseppe is committed to driving change and fostering sustainable practices in the business landscape.

**Diego Mazzitelli** is an Assistant Professor in Business Economics at the University of Calabria, where he teaches courses on the Economics of Healthcare and Hospital Enterprises. His primary research interests encompass accounting systems within healthcare organizations, management control, performance measurement, and the technological innovation of accounting systems. He has contributed to book chapters and published articles in academic journals on these subjects. Additionally, he has presented as a speaker at both national and international conferences.

**Giulia Nevi** is currently a Research Fellow at the Marche Polytechnic University. She holds a PhD in Marketing, Communication, and Social Sciences from the Sapienza University of Rome. Her main, but not exclusive, research interests

concern Innovation Management, with a focus on the acceptance of technology by companies and people; and Social Entrepreneurship, with a focus on the dynamics of the health sector and issues of sustainability and Society 5.0. In addition to research, she is involved in projects in the health sector and on sustainable value creation.

**Giulia Notarsanti** is a Doctor in “Organisation and Marketing for Corporate Communication,” graduated from the University “La Sapienza” of Rome, with an experimental study entitled “Artificial Intelligence as a catalyst for sustainable business model innovation: new horizons in the cosmetics sector.” She currently holds the position of Digital Marketing Specialist, dedicating herself to the development of marketing strategies that integrate sustainable practices and digital communication. Her areas of research and interest include sustainability, innovative business models, and innovation.

**V. Padmaja** works as a Professor of OB-HR with M S Ramaiah Institute of Management and currently heads the Center for Leadership at the Institute. Her work experience includes 11 years in corporate and 18 years in Higher Education, teaching various courses including Leadership, Knowledge Management, and Talent Management. She is passionate about training and has conducted numerous training programs for mid and senior management in the areas of leadership, emotional intelligence, and other life skills. She has published in Scopus-indexed journals, presented research papers in various international conferences, and has chaired tracks too. She is certified in DEI and a certified PPA trainer from Thomas Assessments. She is a recipient of “*Best Professor in HRM*” at Times Ascent ASIA PACIFIC HRM CONGRESS, by World CSR and Sustainability Congress. She is the Lead Editor of the book titled *Winter Always Turns to Spring*, published by Let’s Author. Currently, she is a reviewer of two Emerald journals.

**Federica Pascucci** is an Associate Professor of Marketing and Fundamentals of Digital Marketing at Polytechnic University of Marche. She received her PhD in Economy and Management of Firms in 2002. Her research interests are mainly focused on knowledge management, digital marketing, digital transformation strategies with particular reference to the small- and medium-sized firms and Industry 4.0. She has published in national and international peer-reviewed journals, such as *Journal of Business & Industrial Marketing*, *Industrial Marketing Management*, *Journal of Knowledge Management*, and *Technovation*.

**Bishal Patangia** is currently working as a Research Associate at the School of Psychological Sciences, Christ University, Bangalore, India. He completed his Post-Graduation in Psychology specialized in Human Resource Development and Management (HRDM) from Christ University, Bangalore, India. He also received his Bachelor’s degree in a triple major course – Psychology, Sociology, and English Literature. As an aspiring researcher in behavioral health, he has been working on various research projects emphasizing the interconnection of physical and psychological health, women health at workplace, leadership, and social epidemiology. He has also received international affiliation from several

societies such as the Society of Industrial and Organizational Psychology, International Association of Applied Psychology, USA, Society of Epidemiologic Research and a life membership from the Indian Association of Occupational Health.

**Federico Vigorelli Porro** is an Italo-Canadian Learning and Development Advisor. As Managing Partner and CEO elect of Choralia, he specializes in the Digital Transformation of HR and Sales processes. He is an Adjunct Professor at 24Ore Business School, where he also directs the Strategic Learning and Development Executive Master's degree. In 2019, he delivered a TEDx speech on the integration between artificial and human intelligence. In 2022, he published *Smart Selling*, a book on the Digital Transformation of Sales that occurred in the wake of COVID-19, along with co-author Claudio Zamagni.

**Eleanor Rockett** is the Lecturer in Fashion Law at London College of Fashion. She holds a first-class LLB (Hons) Law degree and an MA in Fashion Design Management. Previously, she has worked at University of the Arts, London, as an Intellectual Property Educator and the Royal College of Art as a Research Associate in Digital Fashion. Her research explores the impact of digital technologies on fashion design management with a specific focus on the experiences of emerging designers in the United Kingdom. Eleanor works as a consultant for early-stage designer brands with clients going on to win the British Fashion Council's prestigious NEWGEN prize.

**Silvia Sassi** holds a Master's degree in Industrial Design with a specialization in Multimedia Communication from Politecnico di Milano and a Master's in ICT Management from Università degli Studi di Milano-Bicocca. She is currently the Chief Experience Officer at Notomia, where she leads digital strategy and innovation, focusing on AI-driven solutions to enhance customer experience and business growth. She contributes to various innovation projects, employing design thinking and agile methodologies to support digital transformation for organizations. She collaborates with leaders across multiple industries and works on advisory projects for SMEs, building digital capabilities and transformative practices for competitive advantage.

**Daniele Schilirò** graduated in Economics from the Catholic University of Milan. He pursued graduate studies at the University of Cambridge with a scholarship from the Luigi Einaudi Foundation and later at Yale University, supported by the "Bonaldo Stringher" scholarship from the Bank of Italy (1980). Currently, Daniele Schilirò is an Associate Professor of Economics in the Department of Economics at the University of Messina. He is also a collaborator and member of the Scientific Committee of CRANEC (Catholic University of the Sacred Heart). Schilirò has held visiting professor positions at the University of Twente (Netherlands), Dubai (UAE), and the University of Valencia (Spain). He has been an invited speaker at numerous global economic forums, with a focus on India, China, and Botswana, as well as a speaker at AIM 2019 in Dubai and AIM 2023 in Abu Dhabi. His current research interests include economic growth, the knowledge economy, business innovation, and the digital economy.

**Bhartendu Singh** has a PhD in Commerce from Banaras Hindu University, Varanasi, India, and a Master of Commerce and Bachelor of Commerce from the same institution. His research interests include personal finance, investments, and financial literacy. His book publications include – *Employment Guarantee and Consumption Pattern in Rural India: A Study of Kolasib District of Mizoram* (LAP-Lambert Academic Publishing, 2014), *Consumer Awareness among Tribal Youth in NE India: Focus on Mizoram* (LAP-Lambert Academic Publishing, 2015), *Understanding India's Northeast* (DVS Publishers, 2011), *Regional Case Studies in Microfinance* (DVS Publishers, 2012), *Microfinance in India* published by DVS Publishers (DVS Publishers, 2013), and *Determinants of Financial Literacy and Financial Inclusion in North-Eastern Region of India: A Case Study of Mizoram* published by RBI in 2023.

**Sharmila V. P.** is currently pursuing as a research scholar in Mizoram University, specializing in the intersection of emotional finance and investments. Her work explores the psychological dimensions of financial decision-making, with a focus on how emotions influence investment behaviors. And her research aims to deepen the understanding of emotional finance and contribute to more personalized and effective financial advisory solutions.

**Aron Witkowski**, *Warsaw University of Technology, Warsaw, Poland*: Doctoral student, currently pursuing his PhD degree in Artificial Intelligence in Business at the Warsaw University of Technology, specializing in product management and business applications of AI. Global product manager with over five years of experience, conducting training on new technologies in hundreds of different companies around the world. Current research areas include AI in business and new technologies in product development and management.

**Andrzej Wodecki**, *Warsaw University of Technology, Warsaw, Poland*: Professor at the Warsaw University of Technology, specializing in machine learning, reinforcement learning, and business applications of AI and autonomous systems. Author of books: *Artificial Intelligence in Management. Self-Learning and Autonomous Systems as Key Drivers of Value Creation*, Edward Elgar Publishing (2020), and *Artificial Intelligence in Value Creation*, Palgrave MacMillan (2019). He has over a dozen years of experience in Machine Learning and ERP systems (Oracle, SAP) implementations. For nearly 20 years, he has shared these experiences by teaching at prestigious Polish MBA programs. Current research areas: intelligent service value management, reinforcement learning, causal inference, and MLOps.

This page intentionally left blank

# **Introduction to Generative AI and Its Applications**

This page intentionally left blank

## Chapter 1

# Generative AI and Society 5.0: Enabling a Collaborative, Inclusive Future

*Antonio Crupi<sup>a</sup>, Luca Marinelli<sup>b</sup> and Emanuele Cacciatore<sup>c</sup>*

<sup>a</sup>University of Messina, Italy

<sup>b</sup>Marche Polytechnic University, Italy

<sup>c</sup>Engineering Group, Italy

### Abstract

This chapter delves into the transformative potential of Generative Artificial Intelligence (GenAI) within the Society 5.0 framework, a concept originating from Japan that envisions a human-centric society where technology addresses pressing global challenges. Building on advancements from Industry 4.0, Society 5.0 transcends economic productivity by focusing on inclusivity, sustainability, and quality of life. GenAI, with its capacity for autonomous content creation, enhanced decision-making, and predictive analytics, aligns with these goals by fostering innovation, improving efficiency, and driving human-machine collaboration. This chapter examines the ethical dimensions associated with GenAI, emphasizing the need for transparency, accountability, and inclusivity to prevent potential risks such as data privacy breaches, algorithmic bias, and unequal access to Artificial Intelligence (AI) benefits. Through a synthesis of theory and practice, this work explores how GenAI can support sustainable development, bridge social divides, and enhance human potential in alignment with the principles of Society 5.0. Finally, it outlines avenues for future research and managerial implications, addressing the ongoing need to balance technological advancement with ethical governance in an increasingly AI-driven world.

*Keywords:* Society 5.0; Generative AI; Agentic AI; human-centric innovation; ethical governance; technological inclusivity

## 1. Society 5.0: A Human-Centric Vision

Society 5.0 represents an advanced socioeconomic paradigm that seeks to integrate the digital and physical worlds to create a more inclusive, human-centered society. Originating from Japan, this concept envisions a future where technology and humans collaborate seamlessly to address the most pressing societal challenges, including aging populations, environmental sustainability, and economic inequality (Huang et al., 2022). Unlike previous industrial revolutions, which focused on technological and economic growth, Society 5.0 prioritizes human well-being and inclusivity, aiming to harmonize the relationship between humans and machines.

The foundation of Society 5.0 builds on the technological advancements of Industry 4.0, such as automation, Artificial Intelligence (AI), and the Internet of Things (IoT). However, it shifts from a purely industrial and efficiency-driven model to one that integrates technological innovation with societal values like sustainability, inclusivity, and quality of life. Society 5.0 emphasizes the fusion of the physical, digital, and biological worlds to create a society where technology works to enhance human life without compromising fundamental values (Renda et al., 2022). This vision marks a significant departure from previous paradigms that prioritized productivity over people, envisioning a more balanced and inclusive future.

A key tenet of Society 5.0 is its focus on technological inclusivity, ensuring that advanced technologies such as AI, robotics, and big data benefit everyone, not just the technologically savvy or economically privileged. The goal is to democratize access to technological advancements, enabling individuals across society to benefit from the efficiencies and innovations brought by these technologies. For instance, AI can be used to enhance decision-making processes, automate mundane tasks, and facilitate creative problem-solving, thereby increasing access to advanced technologies for a broader range of users (Huang et al., 2022).

Society 5.0 also stresses the importance of addressing social and environmental challenges. For example, AI and IoT can improve healthcare by providing personalized treatments, assist aging populations with smart home technologies, and promote sustainable practices by optimizing energy consumption in urban areas (Maier et al., 2022). The human-centered approach of Society 5.0 ensures that while technology drives innovation, it also supports societal well-being, equality, and environmental sustainability.

By embedding humans at the center of technological development, Society 5.0 marks a radical departure from the productivity-driven focus of previous industrial revolutions. It acknowledges that human creativity, empathy, and ethical considerations cannot be replaced by technology. Instead, technology should augment human capabilities and enable individuals to achieve their full potential in an environment that fosters inclusivity and innovation (Shiroishi et al., 2018).

## 2. Generative Artificial Intelligence (GenAI): Transforming Innovation and Creativity

At the heart of Society 5.0 lies GenAI, one of the most promising technologies enabling this human-centric vision. Unlike narrow AI, which is designed to perform

specific tasks, GenAI has the capacity to generate new content, predict outcomes, and solve problems across a variety of applications. Examples of GenAI include models such as ChatGPT, DALL-E, and BERT, which are capable of producing text, images, designs, and even molecular structures in healthcare and scientific research (Sai et al., 2024). GenAI is transforming industries by offering tools for innovation, efficiency, and creativity, which are critical for addressing human-centric challenges such as decision-making, collaboration, and creativity.

GenAI differs from traditional AI in that it does not simply analyze data but actively creates novel outputs. This capability has broad implications for sectors like design, healthcare, and manufacturing, where creativity and adaptability are key drivers of success (Sai et al., 2024). For instance, in the field of design, GenAI models like DALL-E can produce multiple versions of a product, allowing designers to explore various creative options in a fraction of the time it would take using traditional methods. In healthcare, GenAI can assist researchers in developing new drugs by generating molecular structures that have the potential to treat diseases, significantly speeding up the drug discovery process (Paul et al., 2021). GenAI's ability to generate solutions across various fields positions it as a central tool in the realization of Society 5.0's human-centric goals.

One of the key applications of GenAI is in predictive analytics, where it can optimize industrial processes such as predictive maintenance, supply chain management, and resource allocation. By analyzing large datasets, GenAI can detect patterns and provide recommendations to improve operational efficiency, thus enhancing productivity and reducing waste (Serradilla et al., 2022). These capabilities align with the sustainability goals of Society 5.0 by fostering more resilient production systems that minimize waste and downtime while promoting efficiency.

As a transformative technology, GenAI is crucial for realizing the vision of Society 5.0. It serves as a powerful enabler of creativity, innovation, and human-centric solutions across various sectors. Its potential to autonomously generate content, solutions, and ideas positions it as a key driver of innovation in fields as diverse as healthcare, education, design, and manufacturing (Ghobakhloo et al., 2024). In doing so, GenAI helps ensure that technological advancements align with the broader human-centered goals of Society 5.0.

### **3. The Emergence of Agentic AI**

The most recent technological advancement in GenAI is happening as we write this book. On October 22, 2024, Anthropic – a US-based artificial intelligence public-benefit startup founded in 2021 – announced a groundbreaking development in artificial intelligence with the new “computer use” feature in Claude Sonnet 3.5, Anthropic's most performing model, incorporating state-of-the-art agentic capabilities, and computer use. The computer use feature introduces the ability to perform tasks autonomously on users' computers. Among the key capabilities demonstrated by this model is the ability to autonomously create complete websites and address bugs within code without requiring human intervention. While this

feature is currently in an experimental phase, Anthropic intends to make it broadly available in the near future. This innovation represents a significant step in the evolution of AI, aligning with an industry shift toward “Agentic AI” (Gartner, Top Strategic Technology Trends for 2025).<sup>1</sup>

Anthropic’s announcement exemplifies a growing trend in GenAI development focused on expanding the autonomy and functionality of AI systems and the rise of Agentic AI. Agentic AI refers to AI systems designed not just to execute specific, predetermined tasks but to operate with a degree of agency, adapting to various contexts and performing complex tasks with minimal human oversight. Traditional AI, particularly earlier language models, were designed to respond passively to user inputs, constrained to reactive responses based on predefined programming. In contrast, Agentic AI represents a shift toward systems that can independently analyze data, conduct research, execute actions, and engage with both digital and physical environments. This evolution signifies an important transformation as AI systems begin to transition from passive tools to autonomous agents capable of acting purposefully and dynamically across a wide range of contexts.

Agentic AI is a conceptual spectrum of AI agency capabilities. At one end of this spectrum are traditional systems with “limited agency,” which perform tasks only within narrowly defined conditions and parameters. These systems lack the flexibility to adapt beyond their predefined programming and require significant human supervision and intervention to function effectively. On the other end of the spectrum lies the vision of fully autonomous AI systems capable of independently learning from their environment, making decisions, and acting without human intervention. Such systems, though experimental at present, would represent a level of autonomy wherein the AI could not only adapt to its surroundings but also engage in self-directed learning and problem-solving.

Claude Sonnet 3.5, with its capacity to autonomously run tasks, exemplifies an intermediate stage in the conceptual spectrum of agency. This level of functionality, in which AI can operate autonomously within certain technical domains, highlights how Agentic AI is advancing from reactive systems to proactive agents with meaningful operational capabilities. These systems can not only respond to user commands but take initiative in solving complex, multi-step problems, setting a precedent for AI’s role in future digital ecosystems.

The operational capacity of autonomous AI models, like Claude Sonnet 3.5, to perform tasks on a user’s computer independently opens new technical avenues across industries. These AI systems are equipped to not only process vast amounts of data but also interface with digital infrastructures, application programming interfaces, and, potentially, physical robotic systems. Such capabilities could revolutionize fields ranging from software development, where autonomous debugging and code optimization might streamline production processes, to healthcare and industrial automation, where AI-driven robotic systems could operate with high degrees of adaptability and precision. Agentic AI holds the

---

<sup>1</sup><https://www.gartner.com/en/articles/top-technology-trends-2025>

potential to address complex challenges autonomously, fundamentally altering workflows by reducing dependency on human intervention and enhancing the efficiency of repetitive tasks, although the road ahead probably spans across a decade.

The trajectory of Agentic AI, as projected by Gartner, suggests, in fact, that this technology is in the early stages of development but is expected to mature within the next 5 to 10 years. During this time, advancements in machine learning, natural language processing, and robotics will likely play critical roles in expanding the capabilities and applications of Agentic AI. As AI systems evolve, we can anticipate the development of more sophisticated models that bridge the current gap between traditional, reactive AI and the envisioned fully autonomous agents capable of independently navigating complex environments.

Potential impacts on workforce and employment are expected, not only for jobs characterized by routine decision-making, repetitive and transactional tasks (such as customer service, sending invoices, managing orders, reservations, etc.) but also for cognitively intensive tasks such as strategic planning. The ability to independently analyze large amounts of data, simulate scenarios, and make decisions in real time can substantially challenge the role of middle management, which, in some areas or sectors, is likely to be significantly downsized. As a result, management roles would refocus toward interpreting, evaluating, and calibrating the results produced by agency AI systems, rather than on tout-court coordination activities of decision-making processes.

As a concluding remark, we must acknowledge that Anthropic's Claude Sonnet 3.5 signifies a pivotal advancement in AI's journey toward autonomy. Nevertheless, we also need to be aware that this evolution not only challenges traditional paradigms of human-computer interaction but also signals the need for a comprehensive understanding of the technical, ethical, and regulatory dimensions associated with autonomous AI. As the capabilities of these systems continue to expand, Agentic AI will likely reshape industries and redefine the role of AI in society, reflecting a future where digital agents not only serve but also actively collaborate with humanity.

#### **4. The Role of Generative AI in Society 5.0**

The integration of generative AI into Society 5.0 represents a natural evolution in the relationship between humans and technology. In this future society, GenAI is not just a tool for enhancing productivity but a partner in solving complex societal challenges. The collaborative nature of GenAI aligns with Society 5.0's goal of human-machine co-creation, where AI systems support human creativity and decision-making (Maier et al., 2022). This human-machine partnership is essential for addressing some of the most pressing global challenges, such as aging populations, healthcare inequality, and environmental degradation.

In healthcare, for example, GenAI can revolutionize patient care by generating personalized treatment plans based on individual genetic profiles, significantly improving medical outcomes and promoting health equity (Treppner et al., 2022). These personalized treatments allow for more effective healthcare interventions, particularly in the management of chronic diseases and age-related conditions. The same technology can be applied to education, where GenAI can create

customized learning experiences tailored to individual students' needs, ensuring that education becomes more inclusive and accessible to all (Sun et al., 2025).

GenAI also plays a pivotal role in optimizing industrial processes, particularly in manufacturing and Industry 5.0, a concept closely related to Society 5.0 that focuses on smart and sustainable industrial practices. In these settings, GenAI can analyze real-time data to predict machine failures, suggest maintenance schedules, and optimize production processes, thus improving overall efficiency and reducing downtime (Ghobakhloo, 2020). The capacity for real-time data analysis and decision-making enables industries to become more agile, responsive, and sustainable – key goals of Society 5.0.

In addition to enhancing industrial efficiency, GenAI also contributes to environmental sustainability by generating models for optimizing resource use and minimizing waste. This capability aligns with Society 5.0's emphasis on sustainability, ensuring that technological advancements do not come at the cost of environmental degradation. For instance, GenAI-powered predictive analytics can be used to optimize energy consumption in smart cities, helping to reduce carbon emissions and promote environmental conservation (Ziatdinov et al., 2024). This integration of GenAI into sustainable practices demonstrates the technology's potential to support a more harmonious relationship between human societies and the natural world.

#### ***4.1 Ethical Considerations of Integrating Generative AI Into Society 5.0***

While generative AI offers immense potential for driving innovation and solving societal problems, its integration into Society 5.0 is not without challenges. One of the central concerns in deploying GenAI systems is the ethical implications, particularly around issues such as data privacy, algorithmic bias, and transparency (Shahriari & Shahriari, 2017). As GenAI becomes more integrated into decision-making processes across various sectors, it is crucial to address these ethical concerns to ensure that AI technologies are developed and used responsibly.

Data privacy is a key issue, particularly in sectors like healthcare and education, where sensitive personal information is involved, and particularly in the case of autonomous AI agents where the security risks associated with autonomous AI that operates on users' personal systems must be carefully managed to prevent misuse or unauthorized access to sensitive information.

Ensuring that GenAI systems are transparent and that individuals have control over their data is essential for maintaining trust and accountability. Similarly, algorithmic bias is another concern, as biased AI systems can perpetuate existing social inequalities or even create new ones. Therefore, it is important to develop ethical frameworks that prioritize fairness, inclusivity, and accountability in the deployment of GenAI systems (Shahriari & Shahriari, 2017).

These considerations particularly apply, for instance, to the shift toward autonomous AI agents discussed above, which presents numerous challenges, both technical and ethical. As these systems become more autonomous in fact,