

# **Disaster Management in Sub-Saharan Africa**

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# **Disaster Management in Sub-Saharan Africa: Policies, Institutions and Processes**

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# Preface

More than ever before, disaster risk reduction (DRR) and disaster risk management (DRM) policies, institutional frameworks, processes and related issues are gaining increasing importance at national, regional and international levels. The importance is not surprising, given the current surging levels of hazards and disasters and their future predictions. According to the Global Assessment Report on Disaster Risk Reduction (UNDRR, 2019), multi-hazards affected over 88 million people worldwide between 1997 and 2017. Floods alone are accounting for almost 88% (76 million) of those affected by natural hazards and disasters.<sup>1</sup> In the past 50 years, some 11,000 mostly weather-related disasters (such as floods and droughts) claimed over 2 million lives, leaving behind economic losses to the tune of US\$3.6 trillion. Thirty-five percentage of deaths related to weather, climate and water extremes occurred in Africa (WMO, 2020). Two of the three top affected countries (Kenya and South Africa) are in sub-Saharan Africa (CREG, 2019). In the absence of sufficient efforts, the number of people affected by disasters will surge by 50% in 2030 (UNDRR, 2019). A rapid paradigm reversal at global and regional levels is needed to backstop natural disaster effects. Policies that move from response strategies towards disaster preparedness, risk reduction and mitigation are urgently needed (Buchenrieder, Brandl, & Balgah, 2021).

The international community recognises this and has made tremendous efforts in the last decade towards DRR. The two key instruments in this direction are the Hyogo Framework for Action (2005–2015) and the Sendai Framework for Disaster Risk Reduction (2015–2030). Both are indicators of international political will to rapidly drift from disaster management towards risk reduction.<sup>2</sup> It then

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<sup>1</sup>By definition, hazards are potentially damaging physical events capable of inflicting injury, property damage, social and economic disruption or environmental degradation (UNDRR, 2020). Disasters seriously disrupt the normal functioning of communities and societies, inflicting widespread (human, economic, material and environmental) losses, superseding the capacity of the affected to cope, based on endogenous resources (UNDRR, 2009). Disasters only occur when existing conditions favour the transformation of hazards into damaging events, which exceed endogenous coping capacities, demanding external interventions (UNDRR, 2015).

<sup>2</sup>On the one hand, UN (2017) defines disaster risk reduction (DRR) as the application of policies and strategies to prevent new disaster risk and to reduce existing disaster risk. On the other hand, disaster risk management (DRM) ought to contribute to the

becomes imperative for developing countries, which are currently hardest hit by hazards and disasters to develop policy frameworks which align with these international instruments (UNISDR, 2021; WMO, 2020). In fact, about 80% of the world's poorest countries will be living in fragile contexts by 2030 if considerable efforts are not made to enhance and strengthen DRR strategies in these countries (OECD, 2018).

Over 90% of the world's current poorest countries are located in Africa, the bulk of them in sub-Saharan Africa. At the same time, sub-Saharan Africa is hardest hit by natural hazards and disasters in Africa (UNDRR, 2019). The presence of widespread poverty and increasing natural disasters suggest an urgent need for policies and institutions, to backstop the escalation of hazards and disasters in the short run and their potential transformation into complex emergencies in the long run.<sup>3</sup> What is the current state of policy and institutional frameworks in sub-Saharan African countries? What challenges or shortcomings abound? How do these policies resonate with the African Union's strategy for Disaster Risk Reduction (AU-DRR)? To what extent does the AU-DRR align with international risk reduction frameworks? This edited volume provides urgently needed initial responses to these questions.

To set the stage, Chapter 1 presents a review of key concepts commonly used in the disaster parlance. This is intended as a quick reminder for experts in the field and to motivate understanding for non-expert readers. Chapter 2 reviews key international DRM frameworks, particularly the Sendai Framework for Disaster Risk Reduction and the Hyogo Framework for Action. This is important to eventually situate the African policies within important international regime frameworks. Chapter 3 critically assesses the AU-DRR strategy. Central to this is the analysis of processes, institutions and arrangements that shaped the development of the AU-DRR strategy document and the AU-DRR's alignment to international expectations. Chapters 4 and 5 analyse policies and institutional frameworks for DRR in Cameroon (Central Africa) and Nigeria (West Africa), respectively. These five review-based chapters constitute the first part of this book: *A Review of Disaster Management Concepts and Policy Processes*.

Part II of this book, *Disaster Management Institutions, Policy and Processes: Empirical Evidence*, constitutes three empirically oriented chapters from Kenya (Eastern Africa), The Republic of South Africa (Southern Africa) and Ghana (West Africa), respectively.

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strengthening of resilience and reduction of disaster losses. This definition suggests that DRR measures are mostly ex ante (e.g. obtaining an insurance policy), while DRM is largely ex post (e.g. paying out insurance premiums).

<sup>3</sup>A complex emergency is said to exist when humanitarian crisis in a country, region or society results from considerable breakdown of endogenous processes (such as ethnic conflicts and political decay), requiring an international response exceeding the mandate or capacity of the United Nations or any other mandated humanitarian organisation (Albala-Bertrand, 2000).

This edited volume contributes to the contextual knowledge on DRM in sub-Saharan Africa. It also contains an extensive glossary of disaster-related terms, which can be helpful to students, lecturers, other scholars and policy actors within and outside of the disaster management discipline. It is my fervent expectation that different actors will optimise the potentials offered by the insights of the scholarly contribution to DRR and DRM.



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Part I

**A Review of Disaster Management  
Concepts and Policy Processes**

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## Chapter 1

# Disaster Risk Reduction and Management: A Conceptual Overview

*Harrison Esam Awuh, Bishawjit Mallick and  
Harry Wirngo Mairomi*

### Abstract

Though some disaster risk reduction and management (DRRM) abstractions and core concepts may appear transparently obvious to some readers, others might not easily grasp the complexities embedded in them. This chapter focusses on the main arguments connected to DRRM. It unravels some of the complexities that abound in the framing of key disaster risk reduction concepts in literature. This chapter is divided into three parts. The first part focusses on understanding the dynamics of disasters. This part revisits definitions of disasters in literature, how they have been conceptualised in academia and what makes them different from other related concepts such as hazards, crisis, vulnerabilities and emergencies. Furthermore, considering that some impacts of disasters are more obvious than others, it examines some of the less conspicuous relationships between disasters and other phenomena. The second part examines the concept of DRRM in existing literature, highlighting the importance of resilience in DRRM and revisiting key methodological approaches in building resilience among communities. The third part places the concept of DRRM within the African context. It demonstrates the delicate aspects embedded in successful DRRM in Africa amid institutional development and policy issues. This part concludes with the identification of key knowledge gaps in DRRM in Africa. These knowledge gaps identified in the wider literature are used to justify why the chapters in this book and the context covered (sub-Saharan Africa) are of utmost importance in DRRM.

*Keywords:* Disaster risk reduction; disaster management; concepts; methodological approaches; sub-Saharan Africa; resilience

## **Introduction**

The contemporary relevance of disaster and related concepts cannot be overemphasised. The term disaster is a contested term with no universal definition, as it varies depending on the professional requirements and perceptions of various disciplines (Shaluf, Ahmadun, & Said, 2003). A disaster is best defined as a sudden unforeseen event with natural, technological or social causes that lead to destruction, loss and damage (UNISDR, 2009). Further definitions of a disaster refer to an event, observable in time and space, in which societies or their larger subunits (e.g., communities, regions) incur physical damages and losses and/or disruption of their routine functioning (Peek, Abramson, Cox, Fothergill, & Tobin, 2018). A disaster is also defined as an event that causes damage, ecological disruption, loss of human life or deterioration of health and health services that warrant a response from outside the affected community (Lurie & Carr, 2018), due to their ability to overwhelm local capacities (Morganstein & Ursano, 2020; Ocal, 2019). An analysis of definitions of disasters by Al-Dahash, Thayaparan, and Kulantunga (2016) reveals that the key features of any disaster are sudden nature, being unforeseen, causing loss and damage, coping capacity, system recovery, external assistance and needing the involvement of multi-stakeholders. These are points of convergence for a unified definition of disasters. Nevertheless, the diversity in the aforementioned definitions suggests that until now, a unified definition of disaster does not exist. However, most definitions agree that disasters can be man-made or of natural occurrences, affect communities, environments and or social and economic states, cause damage or loss and require interventions.

## **Relationship Between Disaster and Other Related Concepts**

The United Nations Office for Disaster Risk Reduction (UNISDR, 2009) confirms that disasters occur as a result of a combination of hazards and vulnerabilities which go neglected. The definition of disaster by Biswas and Choudhuri (2012) highlights this chain of events; they define a disaster as a dynamic mechanism that begins with the activation of a hazard and flows through the system as a series of events, in a logical sequence to produce a loss to life, property and livelihood by negatively influencing the emergency systems. This definition indicates an overlap between disaster and other closely interconnected and interdependent terms such as crises, hazards and emergencies. With the exception of emergencies, the other concepts (hazards and crises) are linked to a common characteristic – suddenness of the occurrence of an event which leads to damages in life and property.

### ***Hazard***

A hazard is defined as a process, phenomenon or human activity that may cause loss of life, injury or other health impacts, property damage, social and economic disruption or environmental degradation (UNISDR, 2017). Relatedly, another definition of disasters highlights the link between hazards and disasters. This is the case with the definition of disasters by UNISDR (2018) as a serious disruption

of the functioning of a community or a society at any scale due to hazardous events interacting with conditions of exposure, vulnerability and capacity, leading to one or more of the following: human, material, economic and environmental losses and impacts. This definition highlights that hazards can turn into disasters because of human acts of omission and commission rather than an act of nature, and disasters are caused more by socio-economic than natural factors. The link to hazards also highlights a contemporary argument that there is nothing like a natural disaster. In other words, while hazards can be natural (there are both natural and human-induced hazards), disasters may not. Hazards transform into disasters if they eventually end up harming humans or cause distractions. All disasters are hazards, but all hazards are not disasters (Babu, 2020). Fig. 1.1 shows an example of a hazard which can turn into a disaster if unattended to. This figure shows a choked stream with sewage in Yaounde (Cameroon) which can lead to flooding disaster if poor waste disposal goes on unchecked.

According to Shi (2019), examining hazards from their causes puts them into two distinct types: (1) hazards caused by natural factors and (2) hazards caused by human factors. In this sense, disasters are a fulfilment of hazards. For a disaster to occur, there must be a disruption in the natural functioning of environment and/or unexpected changes in community operations and lifestyle (Heginbotham, 2018). Disasters are known to have significant effects. Affected communities with limited resources often require outside assistance to manage disaster effects. Such communities can experience major demographic, economic or environmental losses.



Fig. 1.1. A Choked Stream in Yaounde (Cameroon) as an Example of an Urban Hazard.

Photo taken by first author in the Efulan neighbourhood in Yaounde (August 2014).

### ***Crisis***

A crisis is defined as a time of intense difficulty, trouble or danger. It can be personal or confined to a small population, like a family or a company dealing with a very serious problem (Lighthouse Readiness Group, 2015). Crises often have past origins, and diagnosing their original sources can help to understand and manage them or lead to an alternative state or condition (Farazmand, 2001). Additionally, crises are generally associated with a system, organisation and group of people or individual. The key features of a crisis are uniqueness, danger, being troublesome or causing damage, being unexpected and usually emotional (Al-Dahash et al., 2016; Farazmand, 2001). Several common features have been identified between disaster and crisis, which makes the two concepts interchangeably usable to a certain extent. Some of these include aspects such as being unique, uncontrollable, triggering rapid public policy changes, presenting something extraordinary, being a high risk to business and disrupting a system as a whole (Al-Dahash et al., 2016).

### ***Emergency***

An emergency is defined as any ‘natural or man-made situation that may result in substantial harm to a population or damage to property’ (Shen & Shaw, 2004, p. 110). The word ‘may’ in the aforementioned definition highlights the point that emergencies do not always lead to disasters. They can be both imminent and actual threats to people, property or the environment, which require a coordinated and rapid response. Emergency differs from crisis and disaster because it can possibly be managed with local capacities if not left unchecked. According to Eshghi and Larson (2008, p. 63), an emergency is, ‘an event that may be managed locally without the need for added response measures or changes to procedure’. These definitional nuances are best clarified empirically, by differentiating emergency events that can be handled locally from those that cannot. One thing which the definitions acknowledge is that local capabilities for handling emergencies can vary depending on the contexts. For this discussion, it is clear that an emergency could lead to a disaster if left unchecked, but not all disasters are preceded by an emergency. There is also a difference in timelines of disasters and emergencies which differentiates the two terms. A disaster has certainly already happened, while an emergency can still be pending.

### ***Vulnerability***

The UNISDR defines vulnerability as the conditions determined by physical, social, economic and environmental factors or processes which increase the susceptibility of an individual, a community, assets or systems to the impacts of hazards (Kelman, 2018). Different regions categorise different events as potential disasters based on their level of vulnerability and the priority, often dictated by the available resources (Roth, 2011). Vulnerability can arise from different physical, environmental, social and economic factors. Examples include poorly

constructed infrastructure and lack of public information and awareness on a given subject (UNISDR, 2009). Definitions of vulnerability range from one scholar to the other as well as within different disciplines. McEntire, Gilmore Crocker, and Peters (2010) define vulnerability as a socially constructed phenomenon, whose relationship to disaster is contingent on social changes. They also opine that inequalities which define social change are often echoed and perceived as the nature of vulnerability. In another perspective, Perrow (2006) believes that vulnerability is determined by the state of the economy and politics. A unanimous view of vulnerability is that in the phase of a disaster, it focusses on the social, economic and political dimensions of disasters. Vulnerability is a function of exposure of a system (i.e., the frequency, magnitude and duration of exposure), sensitivity (the environmental and human characteristics that contribute to how a system responds to exposure) and adaptive capacity – the capacity of systems, communities, households or individuals to prevent, mitigate or cope with risk and recover from shocks (IPCC, 2007).

The concept of vulnerability provides a logical explanation to why some mild hazards lead to disasters with huge impacts and some extreme hazards never transform into disasters. There is the need to reduce vulnerability in order to reduce disaster risk, (UNISDR, 2016). Fig. 1.2 shows warnings concerning the susceptibility of volcanic eruptions in and around the city of Buea in Cameroon's south-western region. In this case, Buea is a vulnerable settlement because of its high susceptibility to volcanic eruption on Mount Cameroon (Fako) on which the city is build.



Fig. 1.2. Warnings on the Susceptibility of Volcanic Eruption in Buea (Cameroon).

Photo taken by the first author at Police Roundabout neighbourhood, Buea (January 2012).

***Disaster: Natural Or Man-made?***

Generally, disasters might be largely natural, but their prevention and mitigation are in human hands. While disasters were once viewed as God's punishment (like the plagues of Ancient Egypt in the book of Exodus in the Holy Bible), today they are understood in relation to our own (in)ability to prevent or predict them.<sup>1</sup> Other authors (see [Chmutina & von Meding, 2019](#)) have argued that 'natural' disasters are not completely natural. Instead, they are defined as the failure of a human system's ability to address complex interactions of interrelated processes of vulnerability between society and the environment ([Oliver-Smith & Hoffman, 2019](#); [Wisner, Blaikie, Blaikie, Cannon, & Davis, 2004](#)). Both the causes and consequences of disasters are related to the social structures and processes of societies or their subunits. By continuously blaming 'nature' and putting the responsibility for failures of development on freak natural phenomena, curses, hard luck or 'punishment from God or the gods', we continue to enable those who create disaster risks (hazards) by accepting poor urban planning, increasing socio-economic inequalities, non-existent or poorly regulated policies and lack of proactive adaptation and mitigation to avoid detection. The seemingly increased frequency of disasters furthers the need for enhanced planning efforts to mitigate the effects of these events. While there remains debate about the degree to which future disasters may be prevented or mitigated through human intervention, it is clear that the increase in these events necessitates more resourcing by policymakers, rigorous planning by disaster managers, education of personnel involved in response and recovery and research to more effectively articulate optimal timing and sequence of interventions ([Morganstein & Ursano, 2020](#)). A hazard becomes a disaster because its impact threatens the lives and livelihoods of people who are often vulnerable due to discrimination and marginalisation, inequitable access to resources, knowledge and support, as well as rapid urbanisation, environmental degradation and climate change. Hazards may not be preventable in some cases, but disasters are more likely to be preventable.

Despite the aforementioned arguments for discontinuing the use of the term 'natural disasters' based on the concepts of human negligence and the distinction between hazards and disasters, some advocates for the continued use of the concept 'natural disaster' base their arguments on the undeniable fact that humans are part of nature. For instance, [Gill \(2015\)](#) suggests that the widespread use of the terms 'natural disaster' may be due to multiple reasons, including a lack of awareness, wanting to differentiate a natural process from a human-induced one (i.e., an earthquake has a natural origin, whereas a nuclear incident is anthropogenic) and using the expression as a convenient term and a boundary object that

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<sup>1</sup>A strand of literature continues to explore social representations and local perceptions to natural disasters. [Balgah, Kimengsi, Bime, and Forti \(2016\)](#) report that disaster-affected persons in their Cameroonian sample attributed climate variability and associated disasters to the anger of the gods. Bringing in local perceptions can enhance understanding of disaster risk reduction, mitigation, coping or adaptation strategies.